## EDF's Sustainable Sourcing Initiative



Finding the ways that work

### **Eileen McLellan, Senior Scientist**

## Agriculture: a global challenge

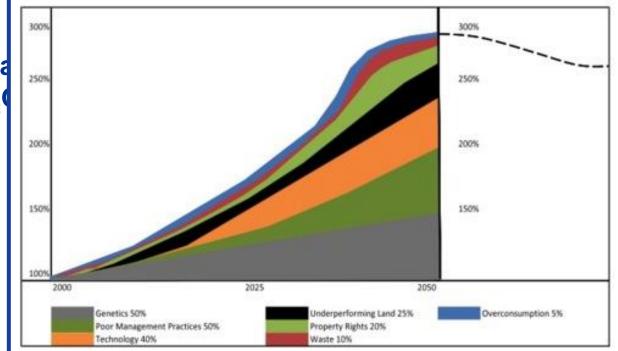
## A major contributor of pollutants to air and wa

- GHGs, especially N<sub>2</sub>
- Dead zones
- Degraded lakes and rivers
- A major cause of land conversion
- Forests
- Wetlands



#### Freezing the Footprint of Agriculture

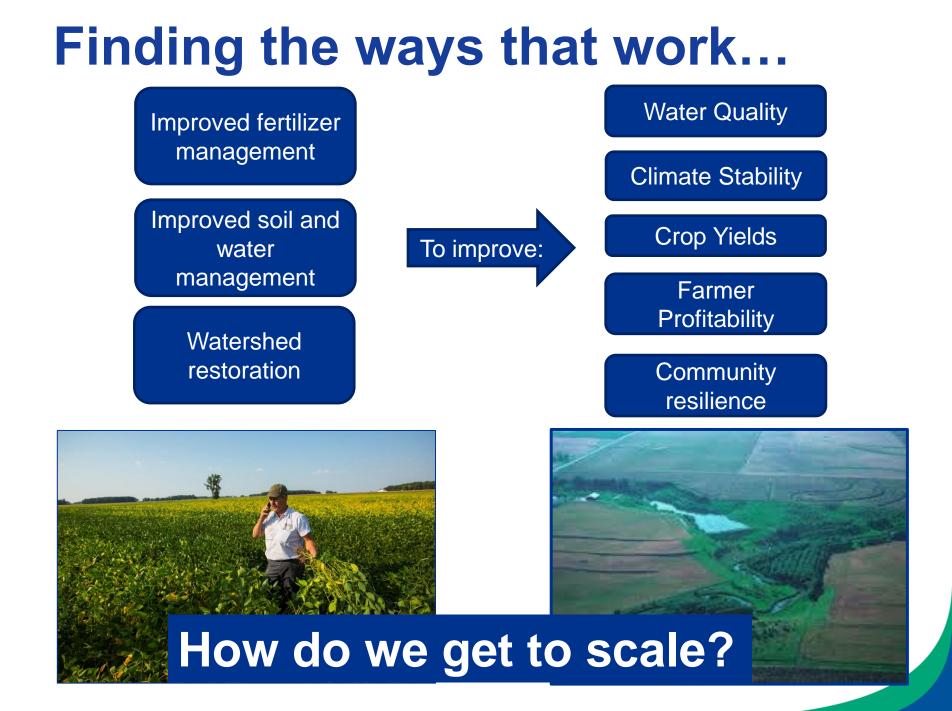
How we can triple food production on the same amount of land by 2050



# FARMLAND TUESDAY, SEPTEMBER 24 AT 10:00AM

Do we have to choose between a healthy planet, ending hunger, and profitable farms?

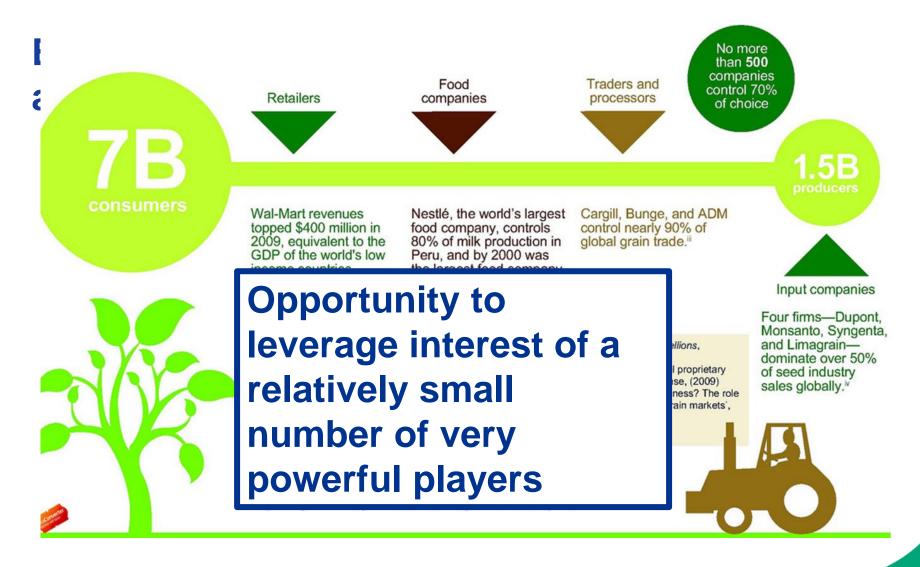
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# Creating transformational change in agriculture



# Why would an environmental group focus on sustainable supply chains?



# Why would business care about sustainability?

"...business will have to change. It will have to get off the treadmill of quarterly reporting and operate for the long term. It will have to see itself as part of society, not separate from it. And it will have to recognize that the needs of citizens and communities carry the same weight as the demands of shareholders. ..And if we continue to consume key inputs like water, food, land and energy without thought as to their long-term sustainability, then none of us will prosper." Paul Polman, CEO of Unilever

#### What is driving changes in supply chains?

- a. Basic regulatory compliance?
- **b. Consumer demand?**
- c. Corporate disclosure requirements/shareholder demand?
- d. Growing awareness of physical/reputational risk?
- e. Opportunities for cost-savings?
- f. Opportunities for innovation/new products/new markets?
- g. Opportunities to build/enhance brand?
- h. All of the above?

## Engaging the Supply Chain

AGGREGATORS

(grain elevators)

INFORMATION SERVICES & TECHNOLOGY

FARMERS





Adopt sustainable practices

Support farmer efforts to improve sustainability Engage farmers via education and data collection FOOD COMPANIES



Send demand signal to aggregators and/or farmers RETAILERS

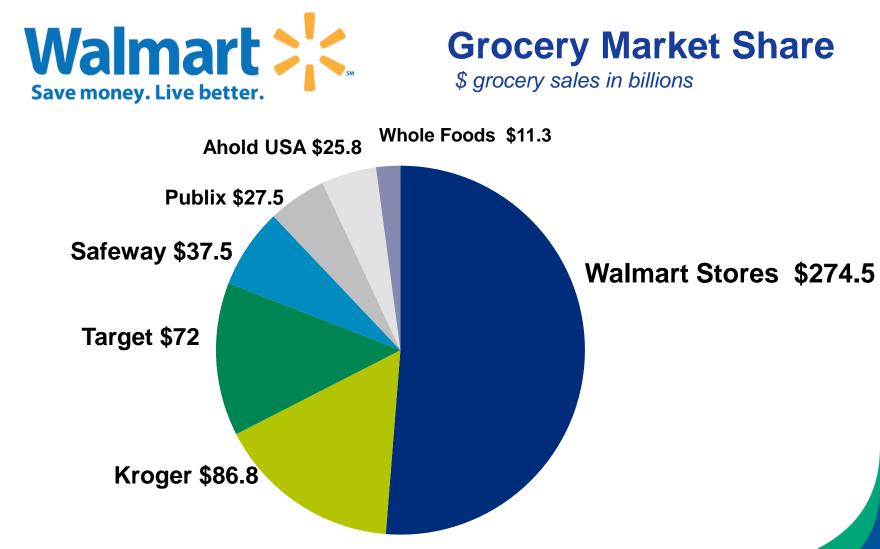


Send demand signal to food companies

**SUPPLY** 

DEMAND

## A powerful demand signal...



http://www.progressivegrocer.com/inprint/article/id5809/the\_super\_50/

#### **Measuring performance**

Develop quantifiable goals for improved environmental outcomes: water quality, greenhouse gases, water consumption, land use conversion, biodiversity etc.

Develop models that relate changes in on-farm management to changes in environmental outcomes

Create tracking systems to measure and report changes in on-farm management, and verification systems to ensure changes are real and have the desired impact

Track and report on progress towards agreed-upon goals



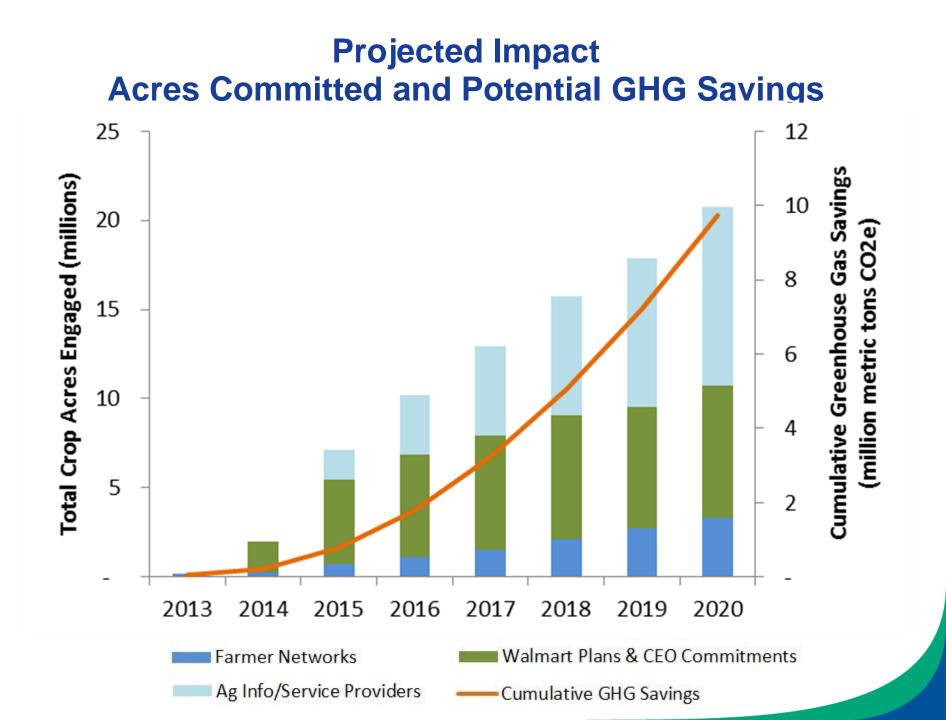
# EDF Goal: Eliminate fertilizer pollution as a major environmental concern from agriculture

#### Strategy

Leverage supply chains, carbon markets, and additional policy drivers to create incentives to reduce nutrient loss and generate water quality and GHG benefits



Walmart and other companies adopt policies that, with strong reinforcement from carbon markets, drive improved nutrient practices on 50% of corn acreage (45M acres) by 2020, resulting in 25 MMT of GHG emissions reductions ( $CO_2e$ ) and co-benefits for water quality at scale.





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#### 2020 Goal

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# Creating transformational change in agriculture: from "either/or" to "both/and"



How can (state) policy-makers support and incentivize increased supply chain sustainability?